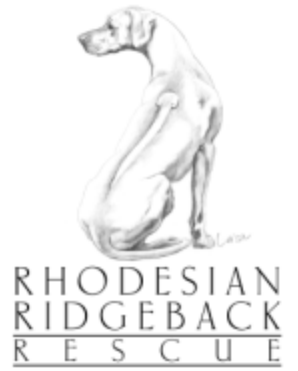


# 2004 Annual Report

Rhodesian Ridgeback Rescue, Inc.



*Celebrating  
35 Years  
Helping  
Rhodesian  
Ridgebacks  
in Need!*



Providing for the rescue, care, and adoption of abandoned and unwanted Rhodesian Ridgebacks....

The official rescue program of the  
Rhodesian Ridgeback Club of the United States, Inc.  
and the Rhodesian Ridgeback Club of Canada

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## *Introduction from the President*

In writing this introduction, I am struck by the fact that 2005 represents a milestone for Rhodesian Ridgeback Rescue, Inc. (RRRI) – it is our fifth anniversary since incorporation, but more significantly, it marks 35 years of continued support to rescue by the Rhodesian Ridgeback Club of the United States, Inc. (RRCUS). Much has changed since rescue operated under the designation of the "RRCUS Adoption Committee," though much has stayed the same. The number of dogs needing our help has grown over the last 35 years, which is an unfortunate result of the increasing popularity of our beloved breed.

The year 2004 was characterized by change and, unfortunately, some controversy. In my professional life, I work for a large multi-national organization. In that capacity, I am constantly reminded that change represents opportunity – and that opportunity is good. I am happy to report that, as an organization, RRRI has embraced change and capitalized on this opportunity to ensure that it remains a strong, viable, all-volunteer organization. Our future role was further solidified in 2004 when, jointly and unanimously, the boards of RRRI and RRCUS reaffirmed our commitment to work together, with RRRI as the sole official rescue organization for RRCUS.

RRRI enters 2005 as a stronger, larger organization. I am pleased to report that we have added more new rescue volunteers to our ranks in the past year than anytime since RRRI's inception. Donor and other support remains strong and sufficient to operate our rescue program at the level and quality for which RRRI has become known, as well as allow for needed expansion. We continue to maintain our standards, with our volunteers operating responsibly and professionally, which has always been a hallmark of our organization.

Respectfully yours,



Carole Bradley-Kennedy, President  
Rhodesian Ridgeback Rescue, Inc.

## History

Celebrating 35 years helping Rhodesian Ridgebacks in need! From its beginnings as the adoption committee of the Rhodesian Ridgeback Club of the US (RRCUS) in 1970 until today, Rhodesian Ridgeback Rescue, Inc., (RRRI) has evolved into a responsible and efficient, while at the same time compassionate, organization capable of rescuing and providing care for hundreds of Rhodesian Ridgebacks every year across the USA and Canada. RRRI was spun off from RRCUS in 2000 as a separate corporation with separate management, but has remained to this day RRCUS's official rescue program. RRRI obtained its status as an IRS 501(c)(3) charitable organization at the time of its incorporation, which allowed for donations to be tax deductible for the first time.

Since 2000, RRRI has greatly expanded its volunteer base. It has also successfully reached out to the worldwide community of Rhodesian Ridgeback owners who, through their never-ending generosity and love for the breed, provide regular, annual financial support to Rhodesian Ridgeback Rescue, Inc. RRRI has also since become the official rescue program for the Rhodesian Ridgeback Club of Canada, as well as most local and regional Rhodesian Ridgeback clubs. Rather than each club operating its own rescue program, they now take advantage of the efficiencies, experience, and resources of one national program. This has allowed RRRI to grow larger and more capable of caring for all rescued dogs, but especially those with special needs, such as expensive surgery and rehabilitation. RRRI's goal is to provide care for all rescued Rhodesian Ridgebacks in need. RRRI does not turn away any dogs because it cannot afford them.

## Mission

Rhodesian Ridgeback Rescue, Inc., is dedicated to the rescue, care, and adoption of Rhodesian Ridgeback dogs in need throughout the USA and Canada. It is an all-volunteer, non-profit organization that includes breeders, owners, and other devotees of the breed. RRRI is comprised of a network of hundreds of dedicated volunteers across both countries, and operates under a well-developed set of policies and procedures.

RRRI endeavors to assist all Rhodesian Ridgeback owners in raising happy and healthy dogs by providing information about the breed and assisting with training and care throughout a rescue dog's life.

## Rescue Program

### Rescue...

RRRI accepts ownership of unwanted, neglected, and abused Ridgebacks. They are surrendered to RRRI by their owners, animal shelters, humane societies, and others. RRRI provides rescued dogs with food, veterinary care, and shelter until adoptive homes can be found. They become part of the *Msaada* family of rescued dogs.

### Care...

RRRI evaluates the health, temperament, and other characteristics of rescued Ridgebacks to determine their suitability and preparedness for placement in an adoptive home. Based upon this assessment, RRRI prepares dogs to the extent possible for the transition to their new families. Preparation is

accomplished through behavioral and obedience training, as well as arranging for veterinary care.

### Adoption...

RRRI makes every effort to place the right dog with the right home. Local volunteers seek out prospective adopters for our *Msaada* Ridgebacks. They evaluate adoption applicants to determine their suitability and preparedness for owning a rescued Ridgeback. This evaluation can include interviews, home visits, and reference checks. Ownership of a *Msaada* Rhodesian Ridgeback is transferred to adopters that have been approved during the application process. An adoption fee is collected to help defray costs incurred while a dog was under RRRI's care. RRRI is available on a continuing basis to provide support and education to adopters in the form of information about the breed, care, and training throughout a dog's life. If an adoptive home is unable to keep its *Msaada* Ridgeback, regardless of the reason, then RRRI will always welcome it back.

### Volunteers

RRRI depends upon the dedication and kindheartedness of hundreds of volunteers to carry out its mission. Without them, the realization of the mission would not be possible. The officers and directors of Rhodesian Ridgeback Rescue, Inc., would like to take this opportunity to acknowledge and thank all the volunteers!

***Proud to be an All-Volunteer Organization!***

### Msaada...

The "kennel" name used by Rhodesian Ridgeback Rescue, Inc., for its "family" of rescued dogs. *Msaada* means "aid, assistance, help, or support" in the Swahili language. Adopters who choose to obtain ILP (AKC) or PEN (CKC) numbers to enter their rescue dogs in performance events are encouraged to register them using the *Msaada* kennel name.

### The Mission...

The primary goal of Rhodesian Ridgeback Rescue, Inc., is to provide for the rescue, care, and adoption of abandoned and unwanted Rhodesian Ridgebacks, as well as to protect and preserve the integrity and welfare of the Rhodesian Ridgeback breed.

## ***Operating Agreement with RRCUS***

### **Joint Announcement, July 29, 2004**

The boards of directors of the Rhodesian Ridgeback Club of the United States, Inc., (RRCUS) and Rhodesian Ridgeback Rescue, Inc., (RRRI) are pleased to announce that they have adopted an operating agreement that outlines the relationship between RRCUS and its official rescue organization, RRRI. This agreement addresses specific areas that have been raised and sets forth how other groups may become listed as rescue organizations on the RRCUS website.

A Rescue Joint Committee composed of three members of the RRCUS board, Greg Castillo, Ross Jones, and George Ohanesian, and three members of the RRRI board, Gregg Detkos, Elise Lewis, and Phyllis Scalf, developed the agreement. Both the RRCUS board and the RRRI board have accepted this agreement as replacing any previous agreements between RRCUS and RRRI.

Chris Demery  
On behalf of the RRCUS Board

Carole Bradley-Kennedy  
On behalf of the RRRI Board

### **The Agreement**

The following guidelines shall delineate the relationship between the Rhodesian Ridgeback Club of the United States, Inc., (RRCUS) and its official rescue organization, Rhodesian Ridgeback Rescue, Inc., (RRRI). If further guidelines are needed to cover situations not addressed in this document, those guidelines shall be developed as a joint project of the RRCUS and RRRI boards of directors.

RRRI agrees to the following:

1. RRRI will continue to accept individual dogs surrendered by anyone, including RTI. RRRI anticipates that it will be able to lift the temporary moratorium on accepting the surrender of large groups of dogs by RTI and others by September 1, 2004. *(Accomplished)*
2. RRRI agrees to present itself as the official rescue organization of RRCUS. RRRI will continue to operate as the official rescue organization of other national and regional breed clubs. *(Ongoing)*
3. RRRI will identify RRCUS as an additional insured on its insurance policy, at no cost to RRCUS, which will help insulate RRCUS from any potential lawsuits associated with rescue activities. *(Accomplished)*
4. RRRI will accept the annual nomination by RRCUS of a RRCUS director to serve as a full voting board member of RRRI and will elect that nominee to a one year term at its regular annual meeting. The RRCUS/RRRI director will have all the rights and responsibilities, including fiduciary obligations, of any other RRRI board member, including, but not limited to, full access to all interim and annual financials, participation in the development of policies and procedures, attendance at all board meetings, attendance at Operational Committee meetings, participation in any expense reimbursement procedures, participating in fundraising activities, and assistance in helping to mediate any disputes. *(Accomplished)*
5. RRRI will continue the board membership development program, which invites state and regional rescue coordinators to join the RRRI board for a six-month term. This program has existed since 2001. The RRRI board currently consists of nine members: five officers and four "at-large" directors. Two of the at-large directors are elected for one-year terms; two of the at-large directors are elected for six-month terms. All members of the board are full voting members. The two six-month directors come from the ranks of state and regional coordinators. The two one-year directors are chosen from the pool of people who have served as six-month directors.

RRRI will add two members to the RRRI board: a RRCUS board member (as described above) and another six-month board position for a state or regional coordinator. That will bring the number of board members up to eleven.

The presence of the at-large directors insures the continuing presence of at least five field rescuers on the board. At the present time, all board members are field rescuers.

Any board member can nominate people for any board position. We are exploring ways to open the nomination procedure for the at-large directors to the volunteer network at large, as long as we can ensure that over time all regions are fairly represented on the board, and we plan to have this process in place for the six-month directors by the November 2004 elections. *(Accomplished)*

6. RRRI will continue to make every effort to notify RRCUS-member breeders as quickly as possible whenever a dog known to be of a RRCUS member's breeding enters the rescue program. All rescue volunteers are instructed that if they accept a dog known to be of a RRCUS member's breeding into

rescue they should notify a member of the RRRI board immediately or contact the breeder directly. In either case, RRRI will have the initial responsibility for contacting the RRCUS-member breeder. If problems arise, RRRI will promptly notify the RRCUS/RRRI board member for assistance in resolving the problems. (*Ongoing*)

7. RRRI's priority goal will continue to be the preservation of the breed through a strong rescue program and the protection and care of abandoned or displaced Rhodesian Ridgebacks. (*Ongoing*).
8. RRRI will continue to maintain its standing as a 501(c)(3) organization. (*Ongoing*)
9. RRRI will provide copies of its policy and procedure documents to the RRCUS board of directors for review. (*Accomplished*)
10. RRRI will continue to provide annual statistical and financial reports of rescue activities to the RRCUS board of directors. (*Ongoing*)
11. RRRI will continue to adhere to principles of sound fiscal management. (*Ongoing*)
12. RRRI will expect its RRCUS members to adhere to the RRCUS Code of Ethics. (*Ongoing*)
13. RRRI will continue to maintain a volunteer network of rescuers. RRRI will continue to require that its officers be members of RRCUS. (*Ongoing*)
14. In addition, RRRI will continue to require that its directors and regional and local coordinators who reside in the United States be members of RRCUS and that its directors and regional and local coordinators who reside in Canada be members of either RRCC or RRCUS. (*Ongoing*)

RRCUS agrees to the following:

1. RRCUS will continue to endorse RRRI as its official rescue organization and will accord the following privileges to RRRI:
  - A. RRCUS will continue to provide financial support to RRRI.
  - B. RRCUS will continue to provide a direct link from its website to RRRI's website identifying RRRI as its official rescue organization.
  - C. RRCUS will continue to refer rescue inquiries to RRRI.
2. RRCUS agrees to encourage members to permanently identify dogs by means such as tattooing or microchipping so that their dogs can easily be identified if they enter the rescue program.
3. The RRCUS board may, at its discretion, list other rescue organizations on the RRCUS website provided those organizations meet the following requirements:
  - A. Submit their operating plans and procedures for RRCUS board review.
  - B. Maintain 501(c)(3) status and submit a copy of the application for that status for RRCUS review.
  - C. Require RRCUS membership for their officers, directors, and named or titled contacts such as regional or local coordinators.
  - D. Maintain general liability insurance coverage of at least \$1,000,000 per occurrence and directors and officers liability insurance coverage of at least \$1,000,000 with RRCUS being named as an additional insured.
  - E. Elect a board member nominated by RRCUS as a full voting member of the organization's board.
  - F. Prepare quarterly and annual financials in accordance with the generally accepted standards for non-profit organizations.
4. RRCUS will continue to provide the membership list to RRRI at no cost to be used for fundraising activities, informational, and other mailings pertinent to the operation of rescue and its relationship with RRCUS and its RRCUS members. Beginning in October 2004, RRCUS will provide this list and RRRI will not use this list more frequently than four times per year, making sure to use the then current membership lists as supplied by the RRCUS Corresponding Secretary.
5. RRCUS will continue to provide access to dedicated space in any RRCUS publications for purposes of informational rescue articles or rescue advertisements at no charge to RRRI, subject to editorial approval as to form, length and content.
6. RRCUS will continue to provide access to dedicated space to RRRI for fundraising and informational purposes at national specialties and other events at no charge.

- G. Complete one full year of operations of rescuing dogs.

If a new organization complies with these requirements, then RRCUS may, at its discretion, list them as acceptable rescue organizations on the RRCUS web site.

Notwithstanding the above, nothing in this agreement will limit RRCUS's ability to change any of its policies and procedures that may be necessary or preferable to conduct its normal business operations, as long as such changes will affect any official or acceptable rescue organizations in a uniform manner.

#### **Joint Committee's Analysis (July 2004)**

The work of the Joint Committee focused on building a structure to facilitate and enhance a close working relationship between RRCUS and RRRI. Its goal was to draft operating guidelines that promote communication between RRCUS and RRRI.

RRRI is our official rescue organization that grew from the efforts of many RRCUS members over a two-decade period, from its beginnings as "Recycled Ridgebacks" in 1990 through its evolution to the 501(c)(3) organization that is RRRI. It remains a robust, fully active rescue organization with over 300 current national rescue workers, including officers, directors, coordinators, and volunteers. In the past four years, RRRI has built a database of approximately 8,900 adoption applicants, approximately 1,400 volunteer applications, and approximately 2,000 people who have made purchases from the online rescue store. RRRI has forged relationships with veterinarians and animal control agencies. It has built a strong financial position that allows it to absorb break-even years, such as fiscal year 2003, while responding to an increase in the number of dogs rescued. It has a strong donor base of over a thousand donors that extends beyond RRCUS to the entire community of Ridgeback lovers and adoptive homes. Since 1999, RRRI's income from donations alone is \$137,697, including \$20,745 in direct donations from RRCUS. Its total income during the past five years of operation, first as the Rescue Committee of RRCUS and then as RRRI, totals \$539,539.

Rescue is an area, which the RRCUS Rescue Joint Committee members and the full RRCUS board agree, is a top priority and absolutely *sine quo non* for a national breed club to provide. It is also an area that is financially challenging, and it is important to remain focused on running a streamlined operation that can control potentially runaway costs. It is important to focus on a single national rescue organization that can afford the necessary insurance coverage and administrative expenses to maintain a healthy organization, such as setting up,

programming, stocking, monitoring and tracking an online store, running special fundraising efforts that may take a little upfront investment for a future return, managing the flow of information, managing the maintenance of data and archives, and day-to-day management of operations of a non-profit organization.

Because of the aforementioned issues, the RRCUS Rescue Joint Committee members feel that it is necessary to keep the well-established RRRI as the official rescue organization of RRCUS.

Notwithstanding the above, we also need to recognize that there may be other groups who may become qualified to help in this never-ending rescue effort. The main focus is the welfare of our beloved dogs so it would be shortsighted not to allow other groups, if properly qualified, to help us with this task. Consequently, it is absolutely essential to include requirements that, if met, will allow other groups to be recognized on the RRCUS website as alternative rescue options. And, with a RRCUS board member serving on such new groups' boards of directors, RRCUS will stay better informed of the status of these groups.

In summary, the RRCUS-RRRI Joint Committee have worked with each other and with others to understand what is the current situation in rescue, how to better address certain challenges and how to move forward. We believe we have a recommendation that recognizes the realities of rescue and allows others to participate without jeopardizing any support that the official rescue organization of RRCUS needs to continue operating at its current level of success. But, this is only a construct, and it will be up to the RRCUS board and RRRI board to build on their past success to an even stronger future relationship.

## Management and Organization

Rhodesian Ridgeback Rescue, Inc., (RRRI) is an all-volunteer operation. As with any corporation, it is managed by a team of officers and directors, whose primary responsibilities are establishing operating policies and procedures, managing the finances, and raising funds to support rescue program activities. A dedicated team of local rescue coordinators and volunteers carries out the day-to-day rescue activities across the USA and Canada. They report to the officers and directors.

RRRI's operating territory is divided into smaller operating regions comprised of one or more US states or Canadian provinces. Most rescue regions are administered by a Regional Rescue Coordinator with a team of Local Rescue Coordinators who report to them. The regional rescue teams have developed groups of local volunteers who assist with fostering, transporting, and evaluating dogs and prospective adopters, among other tasks. The regional rescue teams have been delegated authority within the policies and procedures set forth by the board to carry out most rescue program activities in their local areas. Regional spending authority is sufficient to cover the usual veterinary services required by most rescue dogs, such as a checkup, spay or neuter, vaccinations, heartworm treatment, and medications. In extraordinary situations, such as a dog that needs more than the usual level of veterinary care, the regional team members will contact the officers and directors for guidance and approval.

Regional teams rescue and place dogs within their own regions. Teams often cooperate, however, to place dogs across regional lines. This is particularly helpful for US states such as Texas, which accounted for nearly 20% of all dogs that entered the rescue program in 2004. Florida and Massachusetts together accounted for another 20% of all dogs in 2004. It is usually impossible to find an adequate number of qualified adoptive homes in those areas to meet the need, so dogs are sometimes transported to other areas where there are more homes available than dogs.

## Financial Operations

RRRI operated at a record loss level in 2004, with an income shortfall of \$22,000. The shortfall was the result of increased veterinary expenses and reduced funding from adoption fees, donations, and other support. It should be noted that RRRI did not conduct a donations campaign in 2004.

RRRI incurs costs associated with the daily activities of rescuing, caring for, and placing dogs, which are all considered Program Expenses. Program Expenses include veterinary care, boarding, transportation, food, and other related expenses. RRRI collects adoption fees, which are considered Program Income, to help offset direct dog expenses. Program Expenses in 2004 were essentially equal to those of 2003, while Program Income decreased by 7% and the number of dogs rescued decreased by 20%. This disparity resulted from significant increases in the average veterinary care cost per dog over previous years (see chart) despite volunteers' regular practice of asking for and receiving discounts. Veterinary costs increased because of a combination of rate increases by veterinarians and an increased number of older and sicker (high needs) dogs entering rescue that had higher levels of associated care. Adoption fees covered

only 56.8% of dog expenses in 2004 compared to an historical average of about 60% to 70%. This trend resulted in a shortfall from direct rescue program activities of \$40,437, which was covered by other sources of funding.

<b>Financial Highlights</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
Program Expenses	\$93,537	\$94,610	\$62,589
Program Income	\$53,100	\$57,002	\$44,347
Expense Coverage	56.8%	60.2%	70.9%
Shortfall	(\$40,437)	(\$37,608)	(\$18,242)
Dogs Rescued	265	332	320
Avg Expenses per Dog	\$353	\$285	\$196
Avg Adoption Fee	\$200	\$172	\$139
Non-Program Income	\$37,054	\$53,517	\$59,425
Donations	\$23,962	\$28,252	\$27,248
Rescue Store*	\$650	\$10,773	\$12,743
Special Events	\$11,675	\$13,488	\$19,245
Non-Program Expenses	\$18,616	\$19,440	\$8,832
Excess/Shortfall	(\$22,000)	(\$3,531)	\$32,251

\* Net profit

In addition to Program Income and Expenses, RRRI generates Non-Program Income and Expenses resulting from fundraising and administrative activities undertaken to ensure the long-term sustainability of the rescue program. Non-Program Expenses typically include fundraising, legal, telephone, postage, insurance, and other administrative expenses. Non-Program Expenses were down in 2004 primarily because of extraordinary legal fees incurred in 2003 to recover a dog. Insurance and audit fees increases in 2004 offset some of this decrease, though.

Non-Program Income is derived from primarily three sources – donations, income from the Rescue Store, and special events activities – and is necessary to cover Program Income shortfalls. RRRI has benefited greatly from a steady, annual donation stream from the generous Ridgeback community. Despite strong sales in 2004, the overall profit from the store was down because of a clearance sale of older inventory to make way for new stock. 2004 Special Events Income included Ridgeback calendar photo submission donations and a raffle of the donated Rescue Quilt which was held at the RRCUS annual specialty show in Texas.

Total assets at December 31, 2004, were \$80,977, which consisted of cash reserves totaling \$59,505 and Rescue Store inventory of \$13,103. The corporation had accrued liabilities of \$5,479 at December 31, 2004. Cash reserves are typically highest at year-end because of Rescue Store year-end holiday sales. Those funds are drawn down during the course of the year to cover ongoing expenses. RRRI attempts to maintain adequate funds for periodic extraordinary veterinary expenses during the year, particularly those associated with severely ill dogs and the intake of large groups of dogs. If the contribution ratio of Program Income to Program Expenses continues to decrease, which is a risk linked to continuing veterinary and other cost increases, RRRI will need to focus further on growing Non-Program Income to fund Program Expenses. Growth in cash reserves and Non-Program Income must be maintained and expanded through continued fundraising to ensure that RRRI remains a viable operation in the years to come.

Rhodesian Ridgeback Rescue, Inc.  
Statement of Financial Position  
As of December 31, 2004 and 2003

	<b>Unaudited 2004</b>	<b>Audited 2003</b>
Current Assets		
Cash	\$ 59,505	\$ 75,186
Accounts Receivable	8,303	2,258
Inventory	<u>13,103</u>	<u>21,673</u>
Total Current Assets	\$ 80,911	\$ 99,117
Other Assets		
Incorporation Costs net of accumulated amortization	<u>66</u>	<u>198</u>
Total Other Assets	\$ 66	\$ 198
<b>TOTAL ASSETS</b>	<b><u>\$ 80,977</u></b>	<b><u>\$ 99,315</u></b>
Current Liabilities		
Accounts Payable	<u>\$ 5,479</u>	<u>\$ 1,817</u>
Total Current Liabilities	<u>\$ 5,479</u>	<u>\$ 1,817</u>
Total Liabilities	\$ 5,479	\$ 1,817
Net Assets – Unrestricted	\$ 75,498	\$ 97,498
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b><u>\$ 80,977</u></b>	<b><u>\$ 99,315</u></b>

See Accompanying Notes to Financial Statements

Rhodesian Ridgeback Rescue, Inc.  
Statement of Activities  
For the Years Ended December 31, 2004 and 2003

	<u>Unaudited</u> <u>2004</u>	<u>Audited</u> <u>2003</u>
Changes in Unrestricted Net Assets		
Revenues		
Support		
Contributions	23,962	28,252
Calendar Photo Contributions	10,701	10,143
Rescue Quilt Contributions	974	-0-
Other General Contributions	<u>-0-</u>	<u>3,345</u>
Total Support	\$ 35,637	\$ 41,740
Program Revenue		
Dog Adoption Fees	\$ 53,100	\$ 57,002
Total Program Revenue	\$ 53,100	\$ 57,002
Rescue Store Revenue		
Receipts	29,863	34,466
LESS: Expenses	<u>(29,213)</u>	<u>(23,693)</u>
Net Rescue Store Revenue	\$ 650	\$ 10,773
Interest Income	389	567
Other Income	<u>377</u>	<u>437</u>
Total Revenues	\$ 90,153	\$ 110,519
Expenses		
Program Expenses		
Veterinary and Boarding Costs	76,447	76,417
Food and Other Supplies	8,666	6,208
Transportation	3,598	6,092
Breed Rescue Advertising	2,445	2,449
Shelter Fees and Other Costs	1,667	1,989
Volunteer Expenses	<u>714</u>	<u>1,455</u>
Total Program Expenses	\$ 93,537	\$ 94,610
Supporting Expenses		
Amortization	132	132
Legal	6,070	5,149
Office and Administrative	<u>12,414</u>	<u>14,159</u>
Total Supporting Expenses	\$ 18,616	\$ 19,440
Total Expenses	\$ 112,153	\$ 114,050
Increase (Decrease) in Unrestricted Net Assets	\$ (22,000)	\$ (3,531)
Net Assets – Beginning of Year	<u>97,498</u>	<u>101,029</u>
Net Assets – End of Year	<u>\$ 75,498</u>	<u>\$ 97,498</u>

See Accompanying Notes to Financial Statements

Rhodesian Ridgeback Rescue, Inc.  
Statement of Cash Flows  
For the Years Ended December 31, 2004 and 2003

	<b>Unaudited</b> <b><u>2004</u></b>	<b>Audited</b> <b><u>2003</u></b>
Cash Flows from Operating Activities		
Change in net assets	\$ (22,000)	\$ (3,531)
Adjustments to reconcile changes in net assets to net cash provided by (used in) operating activities		
Amortization	132	132
Decrease (Increase) in accounts receivable	(6,045)	(2,258)
Decrease (Increase) in inventory	8,570	(7,063)
Increase (Decrease) in accounts payable	<u>3,662</u>	<u>1,501</u>
Net cash flows provided by (used in) operating activities	<u>6,319</u>	<u>(7,688)</u>
Net increase (decrease) in cash	\$ (15,681)	\$ (11,219)
Cash at beginning of year	<u>75,186</u>	<u>86,405</u>
Cash at end of year	<u>\$ 59,505</u>	<u>\$ 75,186</u>

See Accompanying Notes to Financial Statements

Rhodesian Ridgeback Rescue, Inc.  
Notes to Financial Statements  
December 31, 2004

**NOTE 1. NATURE OF ORGANIZATION**

Rhodesian Ridgeback Rescue, Inc., (the "Organization") has been in operation since 2000 and is a Virginia not-for-profit corporation. The Organization is the official rescue program of the Rhodesian Ridgeback Club of the United States, Inc., (RRCUS) and the Rhodesian Ridgeback Club of Canada (RRCC), as well as most local and regional Rhodesian Ridgeback breed clubs across the United States and Canada. The Organization seeks to rescue, care for, and place Rhodesian Ridgeback dogs.

**NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

***Support***

Grants and contributions received and unconditional promises to give are measured at the fair values and are reported as unrestricted, temporarily restricted, or permanently restricted support depending on the nature and/or existence of any donor restrictions. Accordingly, net assets of the Organization and changes therein are classified and reported as follows:

*Unrestricted net assets* – Net assets that are not subject to donor-imposed restrictions. Unrestricted net assets include the revenues and expenses of the primary operations of the Organization. Donor-restricted contributions and grants whose restrictions are met in the same reporting period are reported as unrestricted support.

*Temporarily restricted net assets* – Net assets subject to donor or grant-imposed stipulations that may or will be met either by actions of the Organization and/or the passage of time. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. The Organization had no temporarily restricted net assets at year-end.

*Permanently restricted net assets* – Net assets subject to donor-imposed stipulations that they be maintained permanently by the Organization. The Organization had no permanently restricted net assets at year-end.

***Cash***

Cash consists of cash held in checking, savings, or money market accounts.

***Inventory***

Inventory consists of dog-related novelty items and is recorded at the lower of cost, first-in, first-out method, or market replacement cost.

***Incorporation Costs***

Incorporation costs were capitalized and are being amortized over a five-year period.

***Advertising***

The Organization expenses advertising costs as incurred. Advertising expense was \$2,445 for the year ended December 31, 2004.

**NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)***Use of Estimates*

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

**NOTE 3. INCOME TAXES**

The Organization is a nonprofit corporation exempt from income tax under Internal Revenue Code Section 501(c)(3). Its revenue is derived primarily from contributions, rescue fees, store income, and investment income.

**NOTE 4. SUBSEQUENT EVENTS**

From time to time the Organization reimburses expenses incurred by volunteers on behalf of the Organization. Because the Organization is so defuse, expense reports are not always timely received. The Organization has established a policy allotting six months to submit these expenses. There were no significant undisclosed expense reimbursement obligations as of December 31, 2004.

## *Officers and Directors* (as of December 31, 2004)

### Officers

**Carole Bradley-Kennedy**  
President  
Mississauga, Ontario, Canada

**Debbie Clark**  
Vice President  
Yandisa Kennel  
North Beach, Maryland, USA

**Linda Forman, CPA**  
Treasurer  
Evanston, Illinois, USA

**Elizabeth Goodman**  
Treasurer-elect\*  
Leesburg, Virginia, USA

**Elise Lewis**  
Secretary for Internal Affairs  
Chattanooga, Tennessee, USA

**Gregory G. Detkos**  
Corporate Secretary  
Washington, D.C., USA

### Directors

**Phyllis Scalf**  
Regional Rescue Coordinator, Rocky Mountains  
Ruya Kennel  
Mesa, Arizona, USA

**Nicole Tate**  
Regional Rescue Coordinator, Southern  
Blythewood, South Carolina, USA

\* Assumed the office of treasurer effective January 1, 2005

### Directors, Coordinator Development Program

**Kathy McNamara (Bakken)**  
Regional Rescue Coordinator, North Central  
Lombard, Illinois, USA

**Pam Roath**  
Provincial Rescue Coordinator, Ontario  
London, Ontario, Canada

### Directors-Elect\*\*, Coordinator Development Program

**Cheryl Fraser**  
State Rescue Coordinator, Massachusetts  
Northborough, Massachusetts, USA

**Lou Ann Isenberg**  
State Rescue Coordinator, Pennsylvania  
Etters, Pennsylvania, USA

**Lorraine Pedersen**  
Regional Rescue Coordinator, Northwest  
Lake Stevens, Washington, USA

### RRCUS Directorship Nominee\*\*

**Susan Ralston**  
State Rescue Coordinator, Utah  
Ridge View Ranch Kennel  
Morgan, Utah, USA

\*\* Assumed the position of director effective January 31, 2005

## *Contact Us*

To obtain additional information about Rhodesian Ridgeback Rescue, Inc., including copies of its past annual reports, IRS Form 990, IRS Form 1023, and IRS 501(c)(3) determination letter, please contact us as follows:

Via the World Wide Web  
[www.ridgebackrescue.org](http://www.ridgebackrescue.org)

Via Email  
[info@ridgebackrescue.org](mailto:info@ridgebackrescue.org)

Via Mail

**Rhodesian Ridgeback Rescue, Inc., Post Office Box 5587, Washington, D.C. 20016-1187, USA**

Providing for the rescue, care, and adoption of abandoned and unwanted Rhodesian Ridgebacks, as well as protecting and preserving the integrity and welfare of the Rhodesian Ridgeback breed

Rhodesian Ridgeback Rescue, Inc.  
Post Office Box 5587  
Washington, D.C. 20016-1187  
USA

*Celebrating 35 Years Helping Rhodesian Ridgebacks in Need!*